

## THIS ITEM IS FOR INFORMATION ONLY

(Please note that "Information Only" reports do not require Integrated Impact Assessments, Legal or Finance Comments as no decision is being taken)

Title of meeting: Health and Wellbeing Board

Subject: Update on local arrangements to support the HIOW

integrated care system

**Date of meeting:** 22<sup>nd</sup> June 2022

**Report by:** Jo York, Managing Director, Portsmouth Clinical

Commissioning Group

Wards affected: FOR INFORMATION

#### 1. Requested by

1.1 This report has been requested by the co-Chairs of the Health and Wellbeing Board.

### 2. Purpose

2.1 To update the Health and Wellbeing Board on plans to develop local arrangements in Portsmouth to complement the system wider arrangements of the integrated care system.

#### 3. Background

- 3.1 There is a strong history of partnership working in Portsmouth, and there are a number of key documents that set out the shared understanding and priorities among local partners. These include:
  - The City Vision developed through the Imagine Portsmouth exercise led by the community and which all partners have contributed to
  - The recently refreshed HWB strategy, developed through the mature Health and Wellbeing Board arrangements
  - Health and Care Portsmouth Blueprint with clear service improvement priorities and plan.
- 3.2 The development of the ICS presents an opportunity to strengthen the partnership arrangements to improve health outcomes and reduce health inequalities both locally and working at scale in the ICS



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3.3 In the new arrangements, it is expected that the ICS will become accountable for the statutory functions previously exercised by the CCG, and some functions also previously provided by NHS England. Services in the future will be commissioned at the level where it makes most sense to do so to ensure the best outcomes, and that there will be a focus on place-based working as part of these arrangements. It is expected that the new way of working will strengthen integration between health and care services, and colleagues from the Portsmouth local system continue to actively contribute to the development of thinking around the necessary structures and relationships in the ICS that will enable this work to happen successfully.

# 4. Functions and governance from July 2022

- 4.1 The Governance Framework for the Integrated Care Board (ICB) has been agreed which includes: the Constitution, Scheme of Reservation and Delegation (SoRD) which is supported by a Functions and Decision Map, published in the Governance Handbook. Governance work is continuing to ensure that 'Places' have direct access to the ICB Board, input into system working and can continue with their priorities for their local populations.
- 4.2 There is a working assumption that at July 2022 the Place Director will be responsible for continuing to discharge those commissioning functions carried out by PCCG and existing S75 arrangements continue to be governed via the Joint Commissioning Board.
- 4.3 As previously discussed at the Governing Board, it is proposed that to enable the smoothest possible delivery of work programmes locally, to provide the greatest resilience and adaptability to change, and to enable continued and strengthened integration in Portsmouth, existing s75 agreements will be brought together into one overarching s75, with schedules that set out the separate elements that are covered. Our aspiration is that over time, there are six schedules, mirroring key work programmes, as well as an "enabling" schedule that brings together corporate and support functions.
- 4.4 A draft structure has now been released for engagement looking at key roles that will be required to enable "places" to function as part of the wider ICS. The draft structure envisages that at place level, there will be a "place director", as well as a clinical director and lead nurse/AHP role. At this point, it is not clear what additional "place" based roles will be put in place, for example, around finance.

#### 5. Local governance to support the arrangements

5.1 Work is underway in the ICB to set out the key local delegations that will support place-based working but still enable the right level of oversight and accountability.



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- 5.2 Alongside this, we will need to put in place robust partnership arrangements to support place-based decision-making and resource allocations, linked to the work programmes that are underpinned by the s75 agreement.
- 5.3 The Joint Commissioning Board, which will continue to be the forum where senior leaders of the partner organisations come together to ensure that activities are effective and support improvement locally. As previously discussed by the Governing Board, it is recommended that the Joint Commissioning Board is the basis for developing a wider Portsmouth Health and Care Partnership, to ensure that all key local partners are represented in strategic planning for the city. This will be achieved by broadening arrangements to include key providers, acute trust, primary care alliance and VCSE. This will need to happen in the context of, and in alignment with, the wider work on ICS design and the development of the model for delegation to place.

| Signed by Jo | York, N | /lanaging | Director | of Portsmouth | Clinical | Commissioning | Group |
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# Background list of documents: Section 100D of the Local Government Act 1972

The following documents disclose facts or matters, which have been relied upon to a material extent by the author in preparing this report:

| Title of document | Location |
|-------------------|----------|
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